

CHAIR



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Technical Advisor PwC

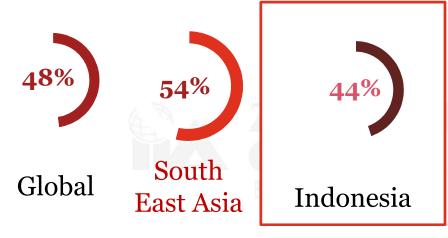
Gopi adalah *Technical Advisor* di Divisi Internal Audit PwC Indonesia. Gopi memiliki lebih dari 30 tahun pengalaman di bidang governance, risk management, internal audit dan pengendalian internal termasuk audit kepatuhan dan kinerja di berbagai industri klien, seperti perbankan, manufaktur, pertambangan dan energi serta minyak dan gas bumi.

Gopi memegang sertifikasi *The Association* dari *The Chartered Certified Acountants*, UK, merupakan anggota dari asosiasi profesional *The Institute of Internal Audit Chapter* dan Institut Internal Auditor Indonesia.

| Kantor | Posisi | Lama Bekerja |
|---|-------------------|-----------------|
| KAP Tanudiredja, Wibisana, Rintis dan Rekan | Technical Advisor | 2007 - sekarang |
| PT PricewaterhouseCoopers Indonesia Advisory | Director | 2001 - 2007 |

Current Stakeholders' Perceptions of Internal Audit

% of stakeholders who say internal audit gives significant value

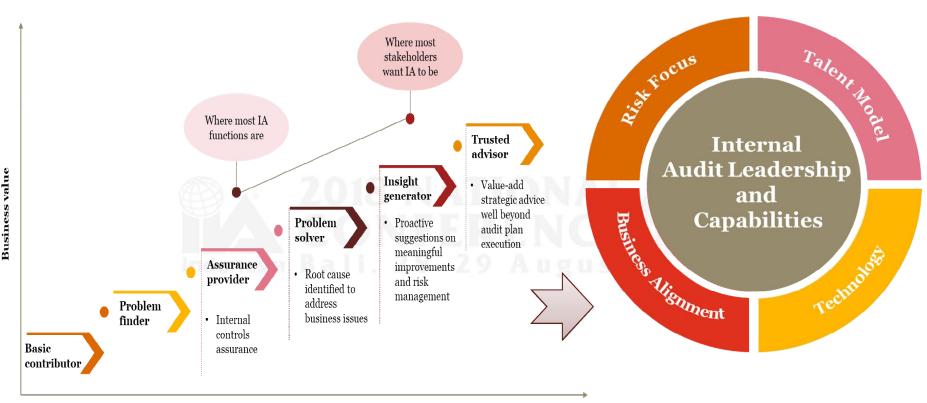


*)2018 PwC Global State of Internal Audit Profession

What is value through the eyes of IA stakeholders?

The value expected from internal audit is different between **regions**, **countries** and **companies**

What is stakeholders' definition of Internal Audit value today?



Maturity of internal audit practice

The changing of risk landscape disruptive risks What is making risk more risky?

The inextricable linkages between global trades, financial markets and supply chains have resulted in risks arising unexpectedly and with far-reaching effects on reputation and business survival.





Rising Expectations and Challenges For Internal Audit

- Assurance over compliance and controls not enough anymore; expected to give perspective on all business risks (strategic, compliance, financial, and operational)
- Expectation to become strategic and value advisor
- Expectation "to do more with less"

- Occurrence of risk of fraud or misconduct
- Occurrence of risk of manual errors
- Desire to reduce costs of Audit

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Audit

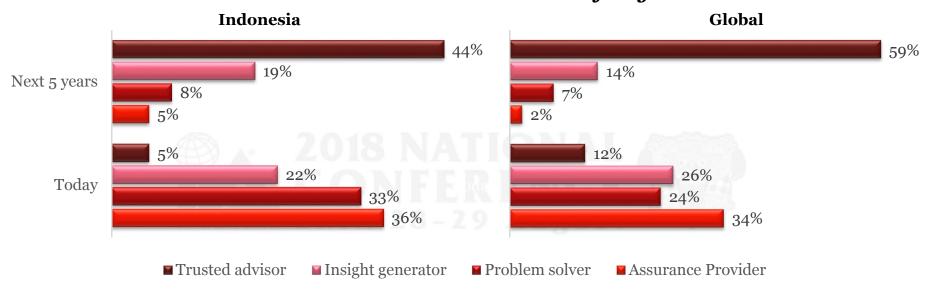
- Globalization and disruptive technology
- Pressure to improve governance
- Need to improve performance and accountability

• Expanding reenvironment

- Expanding regulatory and legal environment
- Uncertain economic environment increasing business risk
- · Scrutiny from rating agencies

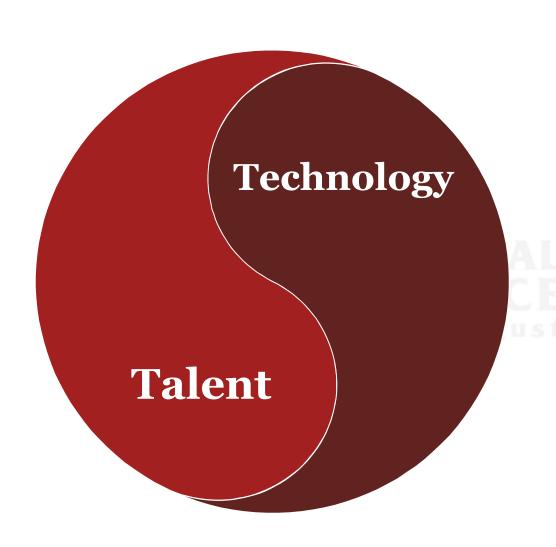
Rising Expectations and Challenges For Internal Audit

% of respondents who expect internal audit to be a trusted advisor within the next five years



Many stakeholders expect internal audit to expand its value beyond its traditional role of assurance

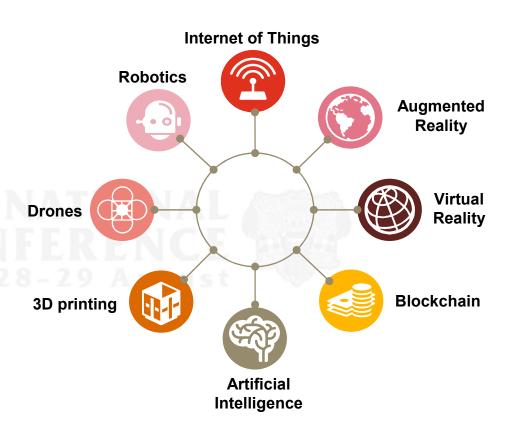
How Can IA face those Challenges?



Fusing talent and technology is key variable in taking IA to be A **Trusted Advisor**

The essential eight emerging technologies that internal audit needs to learn

PwC's 21st Global CEO Survey finds that the speed of technological change is a top concern among CEOs. And risk professionals must help their organizations make sure that processes and controls are effective while not slowing the pace of innovation.



Leaping forward in Internal Audit's technology journey to keep pace with innovation

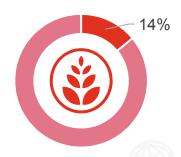
of Internal Audit leaders are concerned that failing to improve Internal Audit's technology adoption will diminish its value to their organization

PwC's 2018 State of the internal audit profession study



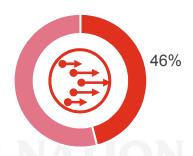
Is internal audit already well equipped?

Technology



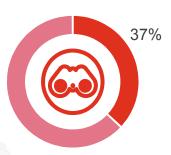
Evolvers

Advanced in their technology adoption



Followers

Taking note and following Evolvers technology adoption, but at a slower pace



Observers

Have basic or no technology use

Is internal audit already well equipped?

People

Based on the survey by Institute of Internal Auditors in 2013 to CAEs around the world, here are some 'most sought' skills based on their opinion.

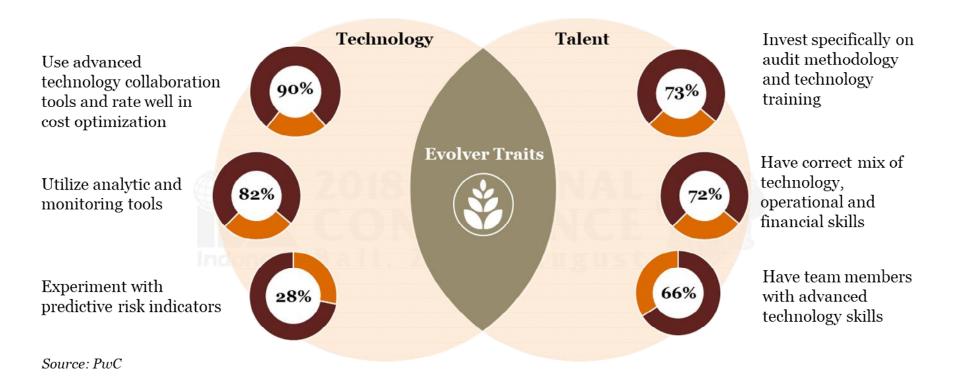
Analytical and Critical Thinking Listed as one of selected skills

Source: IIA's Pulse of the Profession survey, 2013





Internal Audit Evolvers – Successfully fusing technology & talent



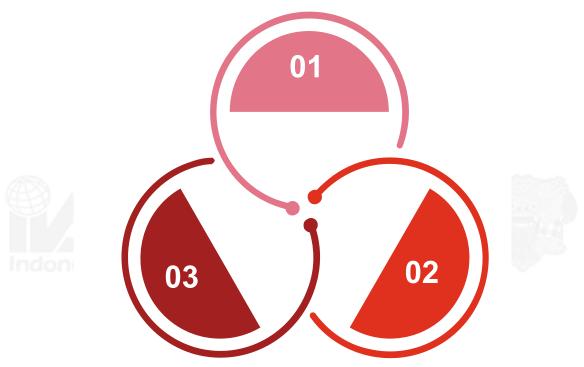
Rethinking The Audit Approach

Leading internal audit are nowadays thinking about technology holistically and strategically rather than tactically.

Talent Tools and Methods Leveraging the right balance Taking a risk-based approach of technology and audit skills driven by business goals and as well as experience to objectives. support ongoing needs. **Talent** Tools and Methods Communication **Continuous** monitoring and Facilitating value-focused Continuous Communiboard and management auditing monitoring reporting. cation Conducting regular and surveillance over risks and auditing auditing for potential issues. **Thought** Stakeholder **Thought Leadership** Stakeholder engagement Leadership engagement Serving as a center of Establishing kev roles within excellence to foster good critical business functions to security behaviour. ingrain good security in the DNA (e.g. product management, supply chain, mergers and acquisitions).

Internal Audit Evolvers – What to do next?

Assess where Internal Audit stands with its tech-enabled foundation and talent



Innovate and be revolutionary whenever possible

Fuse technology and talent into a single strategy



THANK YOU!

